

Research on Innovations in American Government Award Winners

Below is a list of academic research generated by Innovations award-winning programs. To obtain copies, please contact the programs directly. Additional information regarding Innovations award-winning programs, including press citations and reports, can also be obtained directly from the programs. Contact information is available on the Government Innovators Network site: www.innovations.harvard.edu.

Year: 1986 Policy Area: Social Services

Program Name: One Church/One Child Minority Adoption Campaign

Developed college-level curriculum in conjunction with the National Baptist Convention.

Year: 1987 Policy Area: Human Services

Program Name: Parents as Teachers

-Pfannenstiel, J., and Seltzer, D. Evaluation Report: New Parents as Teachers Project. Overland Park, Kan.: Research & Training Associates, 1985;

-Pfannenstiel, J., and Seltzer, D. New Parents as Teachers: Evaluation of an Early Parent Education Program. *Early Childhood Research Quarterly*, 4, 1-18, 1989;

-Pfannenstiel, J. New Parents as Teachers Project: A Follow-Up Investigation. Overland Park, Kan.: Research & Training Associates, 1989;

-Pfannenstiel, J., Lambson, T., and Yarnell, V. Second Wave Study of the Parents as Teachers Program. Overland Park, Kan.: Research & Training Associates, 1991;

-Pfannenstiel, J., Lambson, T., and Yarnell, V. The Parents as Teachers Program: Longitudinal follow-up to the second wave study. Overland Park, Kan.: Research & Training Associates, 1996;

-Drazen, S. and Haust, M. Raising reading readiness in low-income children by parent education. Paper presented at the annual meeting of the American Psychological Association, August 1993;

-Drazen, S., and Haust, M. The effects of the Parents and Children Together (PACT) Program on school achievement. Binghamton, N.Y.: Community Resource Center, 1995;

-Coleman, M., Rowland, B. & Hutchins, B. Parents as Teachers: Policy implications for early school intervention. Paper presented at the 1997 annual meeting of the National Council on Family Relations, Crystal City, Va., November, 1997;

-Parents as Teachers: Kindergarten screening final report. Rutherford County, Va.: Rutherford County Schools, May 1998;

-Wagner, M. and McElroy, M. Home, the first classroom: a pilot evaluation of the northern California Parents as Teachers project. Menlo Park, Calif.: SRI International, 1992;

-Wagner, M. Evaluation of the National City Parent as Teachers Program. Menlo Park, Calif.: SRI International, 1993;

-McGilly, K., Winter, M., & Strube, M. (2000). Linking neuroscience and education to improve parenting of young children. St. Louis, Mo.: Parents as Teachers National Center, Inc.;

-McGilly, K. (2000) Chicago Born to Learn™ Neuroscience Project: Final report to Robert R. McCormick Tribune Foundation. St. Louis, Mo.: Parents as Teachers National Center, Inc.

Year: 1988 Policy Area: Human Services

Program Name: Project Match

We have published our own research reports. For a list of these, please visit www.pmatch.org and see the list of publications.

Year: 1992 Policy Area: Human Services

Program Name: Humanitas

-Educational Leadership, "Hooking Kids with Humanities", Neil L. Anstead, September, 1993.

Year: 1992 Policy Area: Social Services

Program Name: Child Assistance Program (CAP)

-"Child Assistance Program: Five Year Impacts, Costs and Benefits" -ABT Associates 10/96

Year: 1994 Policy Area: Management and Governance

Program Name: Oregon Benchmarks

There have been many assessments of the Progress Board. Here are the ones that are easily retrievable:

Indicators: A Tool for Joint Implementation - The Cases of Jacksonville and Oregon, Heike Koitka, University of Dortmund, Arbeitspapier 17, July 2001

States, Citizens and Local Performance Management, Pat Dusenbury, Blaine Liner, Elisa Vinson, The Urban Institute, September 2000

The Oregon Benchmarks: Changing Systems by Stealth, A Success Story in the Making, Center for Community Enterprise, Vancouver, British Columbia, October 2000.

Toward Better Use of Benchmarking in State Government: Learning from the Oregon Effort, Shuichi Kaneko, Master Thesis, University of Oregon, School of Architecture and Allied Arts, Department of Public Policy and Administration, June 2000.

The Oregon Benchmarks Program: The Challenge of Restoring Political Support, Pamela Varley, Harvard University, Kennedy School of Government, December 1999.

Oregon: A Performance System Based on Benchmarks, Government Accounting Standards Board, Jay Fountain, Principal Researcher, 1999.

Aiming for Accountability: Oregon, Priscilla Little, Harvard Family Research Project, Harvard University, 1998

State Strategic Planning: Suggestions from the Oregon Experience, Gerald Kissler, et.al., Public Administration Review, 58(4), 1998.

Oregon Shines: Updating Oregon's Strategic Plan, William P. Kittredge and Gerald Kissler, The Social Science Journal, 35(4), 1998.

The Oregon Option, A Federal-State-Local Partnership for Better Results, Christina Macy, The Annie E. Casey Foundation, 1997.

Towards Results-Oriented Intergovernmental Systems: A Historical Look at the Development of the Oregon Option Benchmarks, A Report from a Panel of the National Academy of Public Administration, NAPA, July 1996.

Oregon Benchmarks Assessment Project, Harry Hatry and John Kirlin, Unpublished, June 1994.

Year: 1994 Policy Area: Management and Governance
Program Name: Citywide Central Insurance Program

-International Journal of Public Administration Vol 19 Number 7..1996
published a definitive article on the public/private approach

Year: 1994 Policy Area: Human Services
Program Name: Partnership for Long-Term Care

-"Britain studies state's model for health care," Times Union, 1/7/97.

Year: 1995 Policy Area: Community Services
Program Name: Elder CHOICE

The following list is representative, but not inclusive, of research/publications prompted by and/or inclusive of input by MassHousing relative to our Elder CHOICE program:

-The Guide to Assisted Living and State Policy (May 1995) and State Assisted Living Policy 2000, both written and produced by the National Academy for State Health Policy;

-Affordable Assisted Living: Options for converting or expanding housing to Assisted Living, by the American Association of Homes and Services for the Aged. 1998.

-Interim Report on Affordable Assisted Living, American Association of Massachusetts Homes and Services for the Aged, 1996;

-Affordable Rental Housing for Massachusetts Elders, prepared by CHAPA, May 1996.

Year: 1996 Policy Area: Social Services
Program Name: Greater Avenues for Independence

-Professor Eugene Bardach, Graduate School of Public Policy, University of California, Berkeley. Improving the productivity of Jobs Programs - 1993.

-The Florida Senate Select Committee - Welfare-to-Work Transitions - October 1995

Year: 1997 Policy Area: Capital and Environmental Services
Program Name: Land Recycling Program

-Brownfields: Information on the Programs of EPA and Selected States, US General Accounting Office, (GAO-01-52, Dec. 15, 2000).

-Assessment of State Initiatives to Promote Redevelopment of Brownfields, prepared for: US Department of Housing and Urban Development, Office of Policy and Research by ICF Consulting and The E.P. Systems Group, Inc. (HC #5966, Task Order 13) December 1999.

-Pennsylvania's Land Recycling Program: Solving the Brownfields Problem with Remediation Standards and Limited Liability, James W. Creenan and John Q. Lewis, 34 Duq. L. Rev. 661 (Spring 1996).

Year: 1998 Policy Area: Protective Services
Program Name: Reparative Probation

--"Sentencing and Corrections: Issues for the 21st Century" (a series of Research in Brief papers) by the National Institute of Justice and the Corrections Program Office of the US Department of Justice, contains many references to and citations from the Reparative Probation program.

-Todd R. Clear and David R. Karp, The Community Justice Ideal, Westview, 1999

- Leena Kurki, "Restorative and Community Justice in the United States," in Crime and Justice, a Review of the Research, edited by Michael Tonry, Uchicago, 2000

Year: 1999 Policy Area: Social Services
Program Name: Continuum of Care

-Research by the Barnard-Columbia Center for Urban Policy at Columbia University entitled: "The Continuum of Care: A Report on the New Federal Policy to Address Homelessness".

Working Papers and Conference Papers

The following papers related to government innovation are available from the Ash Institute for Democratic Governance and Innovation.

Altshuler, A., & Zegans, M. "Innovation and Creativity: Comparisons Between Public Management and Private Enterprise." Butterworth & Co. Ltd, 1990.

Armajani, B., & Barzelay, M. "Managing State Government Operations: Changing Visions of Staff Agencies." *JPAM*, Vol. 9, No. 3, pp. 307-338 by the Association for Public Policy Analysis and Management Published by John Wiley & Sons, Inc. 1990.

Bardach, Eugene. "Turf Barriers to Interagency Collaboration in Human Services Delivery." 1994.

Bardach, Eugene, and Cara Lesser. "Accountability in Human Services Collaboratives—For What? and To Whom?" Paper presented at annual APPAM research conference, 1994.

Borins, Sanford. "Public Sector Innovations Through Information Technology: Recent Experience in the US & Canada." 1994.

Borins, Sandford. "Innovations in Social Services." August 1996.

Borins, Sandford. "Toward a Theory of Public Sector Turnarounds." July 1993.

Borins, Sandford. "Turnaround Management in the Public Sector." October 1994.

Borins, Sandford. "Using Public Management Innovation Competition Data To Study 'Reinventing Government' and 'Groping Along'." November 1995.

Borins, Sandford, and Silvana Kocovski. "Public Management Innovation in the Provinces." November 1996.

DeLone, Richard H. “Replication: A Strategy To Improve the Delivery of Education and Job Training Programs.” Public/Private Ventures, Philadelphia, Summer 1990.

Donahue, John D. “The American Experiment in State-Based Technology Policy.” October 1992.

Ferguson, Ronald F. “Spreading the Paradigm of a Master Teacher: The Great Expectations Initiative in Oklahoma.” November 1993.

Golden, Olivia. “Balancing Entrepreneurship, Line Worker Discretion, and Political Accountability: The Delicate Task of Innovators in Human Services.” Paper presented at annual APPAM research conference, 1988.

Golden, Olivia. “Creating and Sustaining Innovation in Human Services: Lessons from the 1986 Ford Foundation Innovations Finalists.” 1988.

Golden, Olivia. "Innovation in Public Sector Human Services Programs: The Implications of Innovation by 'Groping Along'." JPAM Vol. 9 No.2, 219-248 1990.

Harrison, Bennett. “Innovative Firm Behavior and Local Milieu: Exploring the Intersection of Agglomeration, Industrial Organization, and Technological Change.” November 1994.

Howitt, Arnold M., and Clifflyn Bromling. “Empirical Research on Innovation in State & Local Government: Prospects and Problems.” February 1988.

Jenkins, S. "Implementing One Church One Child," Harvard Public Policy Review, Spring 1989.

Lakoff, George. “What Is a Conceptual System?” 1992.

Leonard, Herman B. “Good Ideas: What Makes for ‘Quality’ in Innovation?” Revised February 1988.

Lusi, Susan Follette. “The Role of State Department of Education in Promoting and Supporting Complex School Reform.” Unpublished Doctoral Dissertation, John F. Kennedy School of Government, Cambridge, Mass., May 1994.

Miller, Steven E. “Emergence of Public Sector as the Focus of Value Creating Partnership.” 1989.

Moore, Mark H. “Gordon Chase and Public Sector Innovation.” Paper presented at annual APPAM research conference, 1987.

Moore, Mark H., William Spelman, and Rebecca Young. "Innovations in Policing: A Test of Three Different Methodologies for Identifying Important Innovations in a Substantive Field." August 1992.

Neises, Ellyn. "Marketing Graduated Corrections: Practical Perspectives." February 1990.

O'Hare, Michael. "Aesthetics and Innovation." February 1988.

Ostrum, Eva. "The Family Learning Center: A Marketing Analysis." May 1990.

Spelman, William, Mark Moore, and Rebecca Young. "The Diffusion of Innovations and the Creation of Innovative Police Organizations." 1992.

Walters, Jonathan. "Understanding Innovation: What Inspires It? What Makes It Successful?" December 2001.

Zegans, Marc. "Innovation and the Municipal Attorney: Managing the Tension Between Service and Control." September 1990.

Zegans, Marc. "Strategy, Innovation and Inertia: Unbundling Some Old Assumptions." Paper delivered at annual APPAM meeting, October 1990.

Zegans, M., "Innovation in the Well-Functioning Public Agency." *Public Productivity & Management Review*, vol. XVI. no 2 Winter 1992.

Zegans, Marc D. "To Improve Public Management, Fix the System." November 1995.

Zegans, M., & Luberoff, D. "Innovation in Infrastructure: It's Here, We Just Don't Know It." 1992.

Zegans, Marc, and Andrew Stone. "Innovations in State and Local Government." 1988.